Capacity Building with Special Emphasises on HRD & Nuclear Knowledge Management in BATAN

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IAEA Concept of Competence Building

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Expert meeting RAS 0080

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IAEA Concept for Capacity Building



E&T (diklat)

HRD

(pengembangan SDM)

NKM

(Manajemen Pengetahuan) Knowledge Network

(Jejaring Pengetahuan)

Capacity Building of BATAN: Objectives



E&T

Building Competences

Preserving nat. comp. on NST

Public Ou<u>treach</u> **HRD**

Effective Human Capital Management **NKM**

Preserving NK

Preventing NK loss

Harvesting NK

Nuclear Network

Building competencies

Stakeholders involvement

Public outreach

Increasing public support

Capacity Building of BATAN: Activities



STTN, PDK, PDL

PDL

BSDMO

BSDMO

BHHK, UK

E&T External E&T Internal

HRD

NKM

Nuclear Network

TC IAEA

ANENT

ANSN

NSSC

FNCA

Education

System Improvement

Method

diversification

infrastructure development

Training

Infrastructure improvement

Talent Management

ICERR Stakeholde

Public outreach

Information

sharing

Networking

Self Assessment Foreign Univ

rs

Domestic Univ.

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HRD in BATAN

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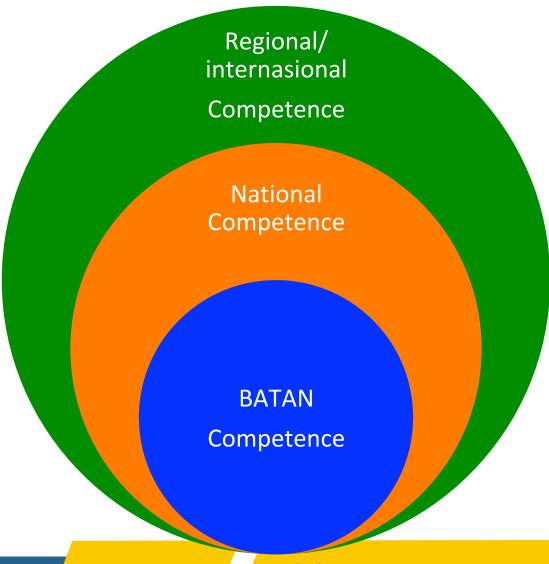
HRD issues



- Manpower Requirements
- Recruitment and Training Timeframe
- Training Schemes and Certification
- Nuclear Training Center
- Standard on Personnel Competence and Competence- Based Training
- Training implementation

Target for Competence Building





BATAN contribution





R&D products

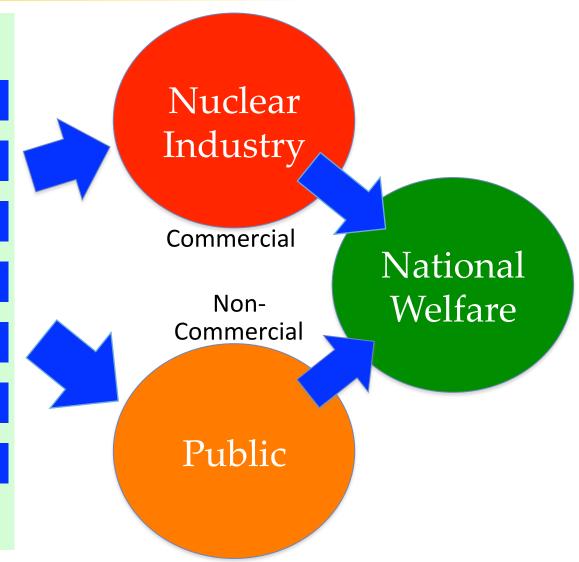
Education

Training

Standards

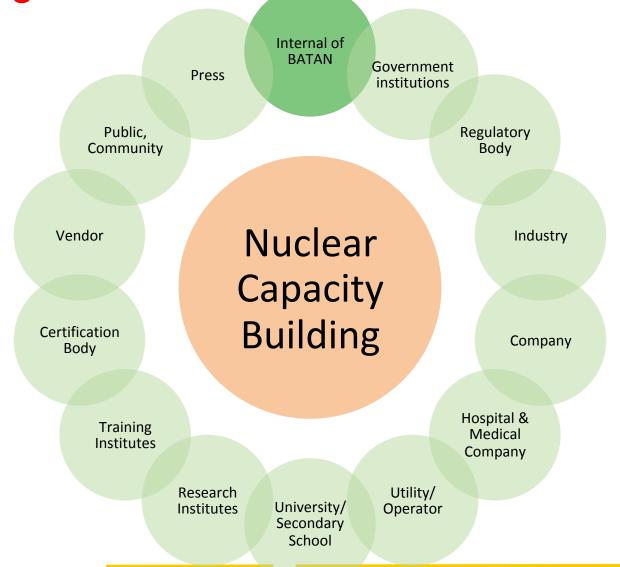
Certification

Support



Framework for Nuclear Capacity Building





Framework for Nuclear Capacity Building



Ministry of Research, Technology & Higher Education
State-owned enterprises

Ministry of Energy and Mineral Resources

Agency Mitigation of Disaster

Government Institutions

Ministry of Industry

Ministry of Agriculture

Ministry of Environment & Forestry

Ministry of Health

Training Center Improvement



LION Learning Innovation on Nuclear

Active participationActive methods

Active Learning

Networking

- Online portal

Blended Learning

Full Online Courses

Web-based library

Learning Material storages

- Link to other sites

Online Learning

Smart Learning Space

Online Library

Learner Community

- Smart Room arrangement
- Multi-monitors/ medias

- Communication forum

Strategy for HR Training



Personnel Competence Standard

Training Competency
Based Standard

Based on Systematic Approach to Training

Standard Curriculum

Training Material

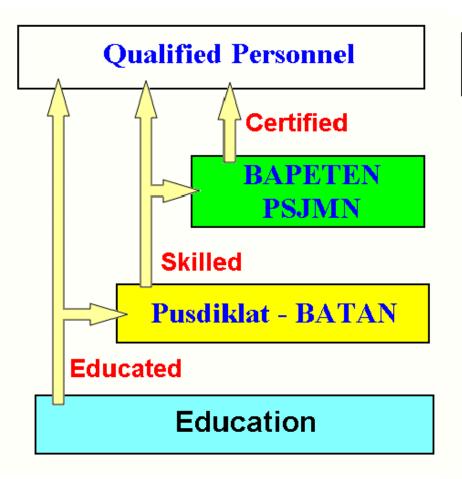
Instructor

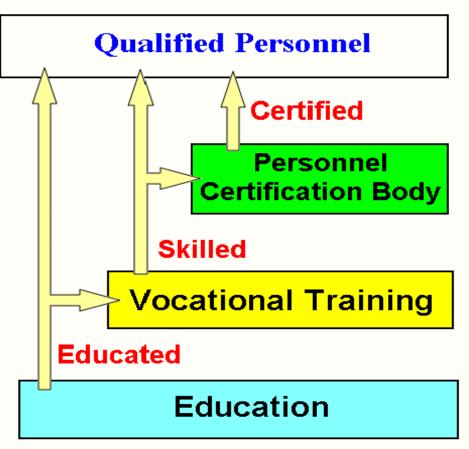
Laboratory

Training Implementation

Personnel Competencies Development

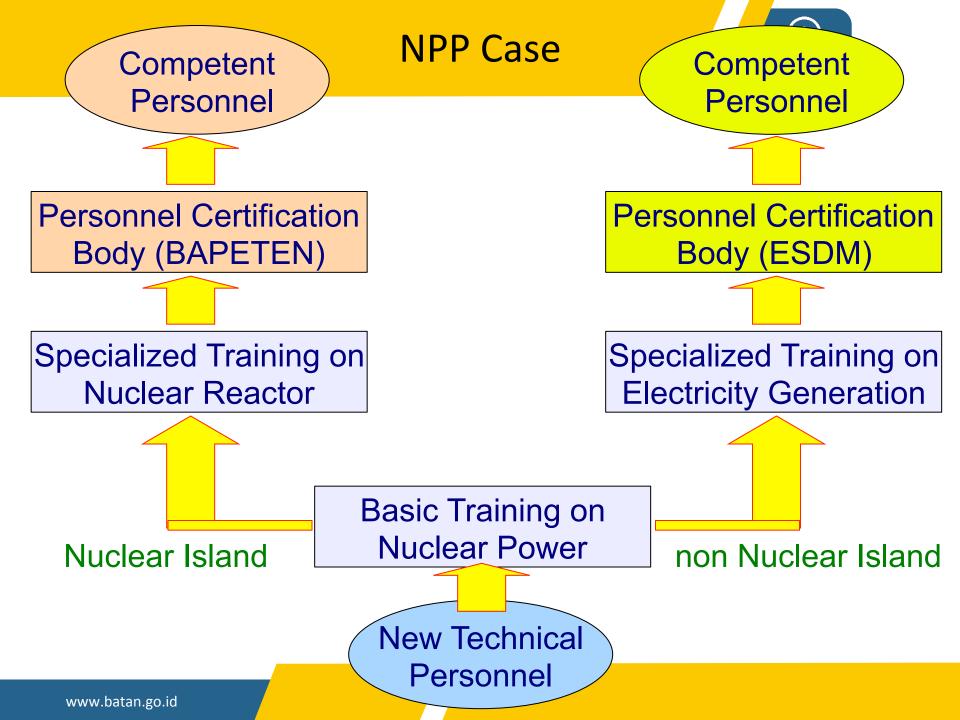






Infrastructures:

- National Education System
- Institutional Training Facilities



Basic Scheme of Training for BATAN Staff



Basic			Junior	Senior
(< 3 years)			(3∼8 years)	(> 8 years)
Radiation Protection for New Employee	Radiation Measurement and Spectroscopy	Basic Professional Training Course on Nuclear Safety (level I and II)	Radiation Protection Officer	Radiation Protection Supervisor
			Reactor Operator	Reactor Supervisor
			Reactor Maintenance Officer	Reactor Maintenance Supervisor
			Nuclear Material Inventory Officer	Nuclear Material InventorySupervisor
			Nuclear Emergency preparedness	
			Nuclear Fuel Fabrication Officer	
			Nuclear Waste Management Officer	
		Application of Nuclear Technique in Industry and Environment	Radiation Protection Officer	Radiation Protection Supervisor
			Operator Radiography	Supervisor Radiography
			Irradiator/Accelerator Operator	
			Irradiator/Accelerator Maintenance Officer	
			Radiological Emergency preparedness	
			Radioisotope Production Officer	
		Арр		
	Not Safety Related Competency (Administrative, Quality Assurance, Informatics, instrumentation, etc.)			

Clearing House of Nuclear Technology (BATAN REGULATION No. 11/2017)



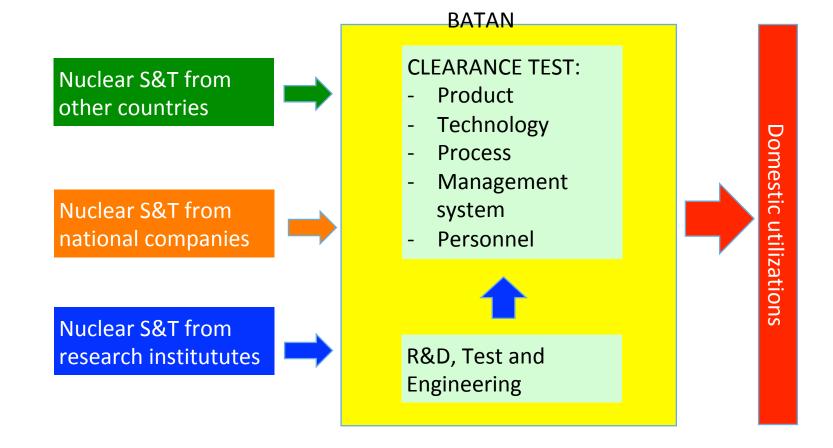
Tasks:

- Review and provide recommendation of nuclear products and technology,
- Perform certification of person, product, process, and management systems
- Provide data / information of expertise, products, and technology in nuclear fields.

CHNT → assure personnel competence

Institutional Workflows of CHNT





NKM in BATAN

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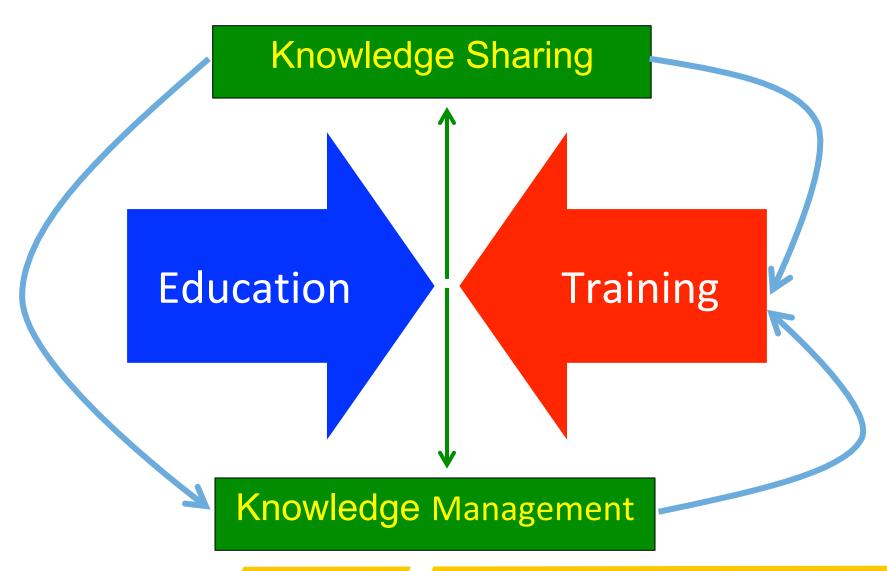


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Linkage of NKM and E&T





Background



- ONKM is a key factor in:
 - ensuring safe and sustainable operation of nuclear facilities
 - effective application of current knowledge to the design and construction of new nuclear facilities, and
 - development of innovative new technologies.
- NK is developed and maintained to assure operation of nuclear facilities in safe, secure and sustainable manner.
- NK should be developed, shared and transferred between generations.
- O BATAN as a knowledge-based learning organization realizes the importance of implementing NKM so that it becomes a resilient and eminent organization.

Objectives



- Improve organizational capacity in managing intellectual assets, in the form of knowledge and experience, to be a strong organization with excellent performance, and accelerate the achievement of bureaucratic reform objectives;
- Improve BATAN to be a strong and superior a knowledge-based nuclear technology learning organization;
- c. Develop competence and improve human resource performance in the nuclear field;
- d. Pass down knowledge and skills in the nuclear field to the next generation to prevent loss of core and specific knowledge.

Scope



- a. Implementation of nuclear knowledge management includes all activities in BATAN
- NKM is focused on core and specific competencies as well as identification of critical knowledge.

Drivers to NKM application



- a. Aging of human resources and the threat of loss of knowledge and experience
- b. Aging of nuclear facilities
- c. Evolution of technology inside and outside the nuclear field
- d. New development in nuclear fuel cycle
- e. Lack of nuclear-related graduates & technicians
- f. Need of higher for nuclear facility safety
- g. NKM should be a concern at the national level

Approaches (1)



Top-down approach

Overall national organizational directions

KM initiatives

NKM activities

Approaches (2)





Coverage of NKM Strategy



- a. Conservation of existing nuclear knowledge
- b. Share of Nuclear Knowledge
- c. Development of new nuclear knowledge

Simultaneously!

Steps of Strategy



Raise awareness



Develop & use effective mechanism



Set priority of competence to be handled

Encourage sharing of NK



Improve R&D capabilities



Develop training program



Develop collaborative mechanism: training & academic institutions

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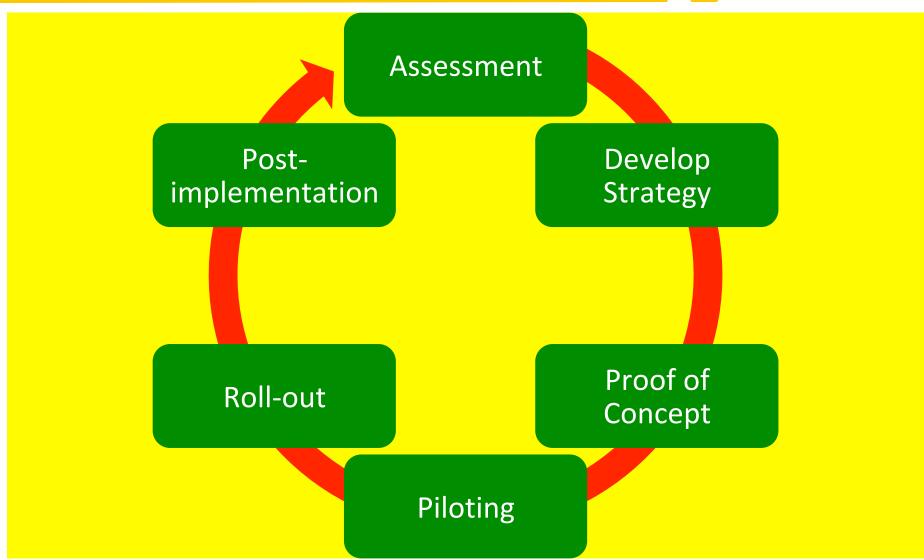
Steps of Implementation



- a. Raise awareness within the organization: NK is the primary resource of the organization
- b. Develop and use effective mechanisms to acquire, maintain and transfer explicit knowledge as well as tacit knowledge
- c. Identify the main competencies to be gained and prioritized within the existing HR retirement schedule
- Develop a collaborative mechanism between training institutes and academic institutions to attract future employee and for retention of existing employee
- e. Develop training programs as an integral part of organizational commitment to optimize the nuclear knowledge of its employees
- f. Improve new R & D capabilities
- g. Encourage the knowledge-sharing culture to create new knowledge to ensure the continuity of knowledge

Stages of Implementation





BATAN NKM Program



- Development of regulation and guidance
 - Improve NKM portal (nkm.batan.go.id)
- Develop network and strategic alliances (IAEA, universities, etc.)
- Develop infrastructure (BATAN Knowledge Center)
- Knowledge sharing (employee engagement)
 - Monitoring & evaluation



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